

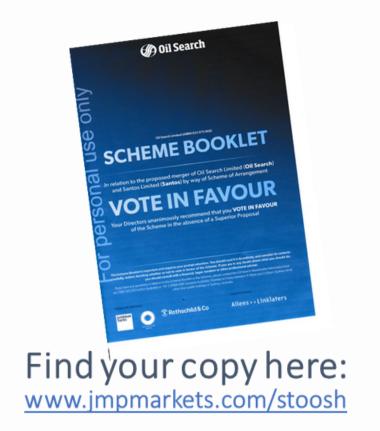
2 DECEMBER 2021:

Oil Search-Santos SCHEME OF ARRANGEMENT

Critical Dates for Oil Search Investors









Santos



TALK TO US

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Critical dates for OSH shareholders are approaching

SCHEME TIMETABLE	
Event	Date
Date of Scheme Booklet First Court Date	Thursday, 11 November 2021 Thursday, 11 November 2021
Scheme Meeting Proxy Forms	Sunday, 5 December 2021
Scheme Meeting Record Date	Sunday, 5 December 2021
Scheme Meeting Date	Tuesday, 7 December 2021
If Scheme is Approved by Oil Search Limited shareholders at the Scheme Meeting:	
Second Court Date	Thursday, 9 December 2021
Effective Date	Friday, 10 December 2021
If the Scheme is Approved by the Court and becomes effective:	
New Santos shares commence trading on the ASX on a deferred settlement basis	Monday, 13 December 2021
Opt-in Notice date for Unmarketable Parcels	Monday, 13 December 2021
Record Date	Tuesday, 14 December 2021
Implementation Date	Friday, 17 December 2021
New Santos shares commence trading on the ASX on an ordinary settlement basis	Monday, 20 December 2021
Expected Date of despatch of holding statements for New Santos Shares	Monday, 20 December 2021



WHAT IS THE SCHEME?



SCRIP CONSIDERATION

Oil Search shareholders will receive <u>0.6275</u>
Santos shares for every Oil Search share they own.

NO CASH PAYMENT

Oil Search shareholders will NOT receive any cash payment for their shares.

SANTOS INTENDS TO LIST ON PNGX

At the time of the transaction, PNG shareholders will not be able to trade their STO shares on PNGX.



38.5%

OWNERSHIP INTEREST OF Oil Search
SHAREHOLDERS IN THE MERGED
ENTITY

61.5%

OWNERSHIP INTEREST OF Santos
SHAREHOLDERS IN THE MERGED
ENTITY





US\$17 BN

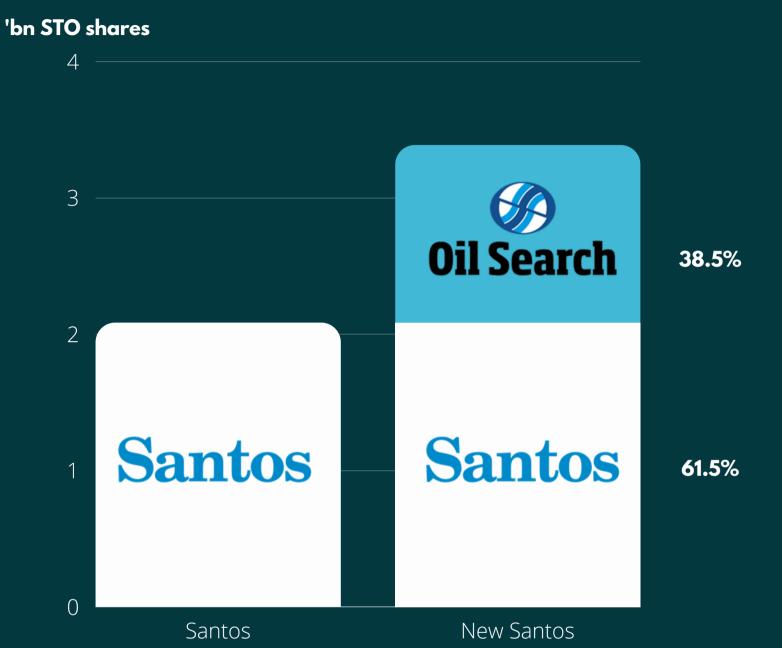
ESTIMATED MARKET VALUE OF THE MERGED COMPANY





Santos





Santos will issue 1.3bn shares to Oil Search shareholders as consideration for acquiring Oil Search!



How was Oil Search valued?

LOW ASSET VALUES

	USSbn.
PNG LNG	7.35
P'nyang & Muruk	0.10
Рариа	0.60
Operated Oil & Gas	0.35
Alaskan Assets	0.70
PNG Exploration Assets	0.40
Other Assets & Liabilities	0.03
Corporate Overheads	(0.45)
Enterprise Value	9.08
Net Borrowings	(2.31)
Equity Value	6.77



HIGH ASSET VALUES

	USSbn
PNG LNG	8.25
P'nyang & Muruk	0.15
Рариа	0.80
Operated Oil & Gas	0.40
Alaskan Assets	0.90
PNG Exploration Assets	0.60
Other Assets & Liabilities	0.05
Corporate Overheads	(0.40)
Enterprise Value	10.65
Net Borrowings	(2.31)
Equity Value	8.34

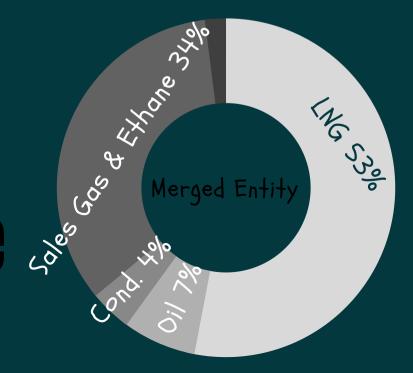
FY 2020 PRODUCTION

29 mmboe

89 mmboe

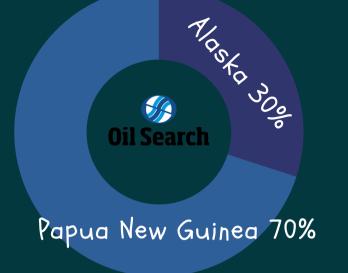
20% W/S LNG 84% **Santos** 45% LNG 41%

118 mmboe

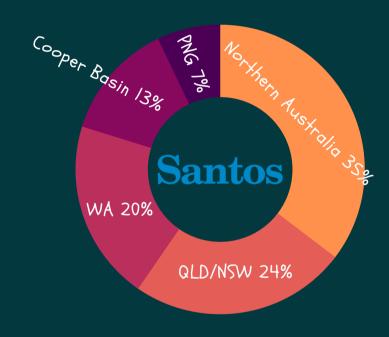


RESERVES & RESOURCES (2P + 2C)

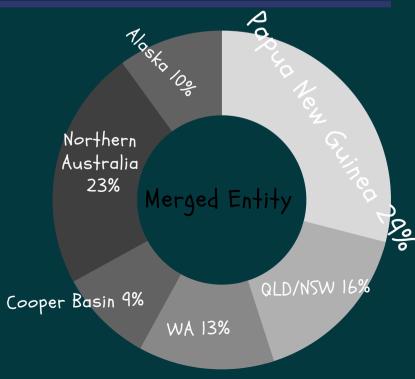
1,652 mmboe



3,215 mmboe



4,867 mmboe





What did the Independent Expert say?

GRANT SAMUEL

The Australian
investment bank
Grant Samuel was
engaged by Oil
Search to prepare the
Independent Expert's
Report.

COMPELLING LOGIC

"The commercial and strategic logic of the merger is compelling."

OSH UNDERVALUED

OSH valued at US\$6.77bn - 8.34bn (43.3 - 43.7%)

STO valued at US\$8.72bn - 10.90bn (56.3 - 56.7%)

BUT:

"Grant Samuel's view is that Oil Search shareholders will be better of if the Merger proceeds than if it does not."



Reasons to vote



- The merger brings together two highly complimentary businesses and creates an oil and gas company of significant size with a portfolio of geographically and product diversified long-life and low-cost assets.
- The Merged Group is expected to have greater relevance to the equity market with the size and liquidity to attract a wider pool of investors.
- The Scheme is expected to unlock material pre-tax synergies. Santos estimates these synergies to be between US\$90 and US\$115 million per annum (excluding integration and other one-off costs) after full integration.
- The implied value of the Scheme Consideration represents a premium to the trading prices of Oil Search shares prior to the announcement of the Scheme.
- The Merged Group will have both Scale and a strong funding platform. Oil Search faces funding constraints on a standalone basis.
- The Merged Group is expected to benefit from increased opportunities for optimisation of the combined portfolio through alignment of joint venture interests across PNG projects.
- The Merged Group will benefit from the combined experience of both the Oil Search and Santos management teams and boards.
- The Merged Group will be formed from strong ESG foundations and is expected to build on each of Oil Search's and Santos' ESG programs and initiatives.



Reasons to vote





You may wish to confine your investment and exposure to a business with Oil Search's specific characteristics on a stand-alone basis.



You may take the view that the merger ratio implied by the Scheme Consideration does not reflect the underlying value of Oil Search's contribution to the Merged Group.



You may be concerned with the risks associated with the integration of Oil Search's and Santos' businesses.



The future value of the New Santos is not certain.



The tax consequences of the Scheme for you may not suit your financial position.



You may consider that there is a potential for a Superior Proposal to be made in the forseeable future.



What now?

Oil Search shareholders must lodge proxy forms by Sunday, 5 December 2021.

The Scheme Meeting will be held at 10:00 am on Tuesday, 7 December 2021

The Scheme Meeting is VIRTUAL.



Contact JMP Securities if you need assistance:

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